





ASK TORY:

What is your mission? In other words, let's cut through the clutter of everything your dealership does and answer the question... why does your dealership exist?

Why do you do what you do; what do you stand

Many businesses write out a Mission Statement to communicate their mission & vision. While I'm a huge believer in the power of a good Mission Statement, I don't believe that just having one is the end-all to a dealership's problems.

Most mission statements are generic, stale and completely useless. Often times they actually do more harm than good. For instance, when customers and staff know your mission statement, but it's not genuine or lived out/executed, it's nothing more than a constant reminder that having integrity and doing what you say you're going to isn't important in your organization.

At Powersports Marketing our mission is: "To enrich lives by providing powerful turn-key marketing, so people, businesses and our economy can thrive." Our goal is to enrich the lives of Dealer Principals, the dealership staff and customers, to grow the industry as a whole, which can impact the entire economy.

"To enrich lives by providing powerful turn-key marketing, so people, businesses and our economy can thrive."

We often discuss this (and our vision) with our staff to create a culture that desires a win-win for everyone we come in contact with

In my articles over the years I've mentioned Proverbs 29:18 a few times. It says, "Where there is no vision, the people perish ... " What is

be either.

The advantages of being mission-driven are large and ongoing and impact customers and staff. Below are some benefits of being mission-driven in not only your operation, but in your marketing as well.

1. Gains interest from the affluent. People who have money spend it decisively - they are more careful with their money. That can make it more difficult to earn business from them, but they are often more loyal. Plus, the affluent will spend more money with you and have a higher annual customer value than the non-affluent. The affluent have a very strong preference for choosing companies that are more than "business as usual.

On the opposite side of the equation, poor people often just hope you can get them financed. Most won't be able to buy, and even if they can/do, you'll never see most of them again for additional purchases of PG&A or service.

2. Increased profits. Mission-driven marketing will generate more responses from your buying base (past customers and conquest riders in your area) and result in a higher frequency of visits. When you get more riders to come through your doors more frequently it's a system for predictably growing your dealership.

3. Increased loyalty. Mission-driven marketing focuses on the emotional side of the purchase/ shopping process. It utilizes 1-to-1 relationship style marketing instead of one-to-many and drives an elevated and emotional level of engagement. It gives customers a go-to place to come back and do business again and again.

4. More new clients. In addition to being very good at keeping old customers, mission-driven marketing also excels at bringing in new ones. 91% of consumers said they'd switch to a brand associated with a good cause, according to a recent study.



your vision? Without vision your staff is just going through the motions and your business is more dependent upon the market, the weather and the economy than it should be. Without vision and passion your marketing isn't working as it should

5. Stronger awareness & a positive image. Aligning yourself with a higher mission enables you to be seen in an 'operating for a greater good, rather than your own' point of view. This is good, especially in a time when businesses and business owners are seen as evil, selfish and uncaring. Being mission-driven differentiates you in a significant way.

6. Attraction and retention of high-guality employees. Am I saying that when you do mission-driven marketing you'll have better luck at building a great team? Absolutely. Where there is no vision, the people perish.

It's no secret that one of my favorite restaurants is Chick-fil-a. They have the absolute best employees of any restaurant (especially fast food), hands down. Chick-fil-a doesn't pay more, have a super easy workload, or better hours of operation - what they do have is an excellent vision/mission that's incorporated into their entire culture.



Our Sharp Shooter and LWD programs are distinctly mission-driven. Our goal is to touch your buying base 52-104 times per year. We not only build loyalty for the long-haul for our clients, we also generate guantifiable traffic and sales for a positive ROI on marketing dollars spent - right now! It's time to stop all the image-enhancing advertising designed to build your brand. It's a complete waste of money.

It's time to build something greater. Call me to discuss - 1-877-242-4472.

- Torv

Sharp Shooter Case Study

Arkport Cycles: Increased Results

DEALERSHIP:

Arkport Cycles is one of the largest dealers in New York State for Harley, Honda, Suzuki, Yamaha, Kymco & Arctic Cat. Located in Hornell, NY, they've been a family-owned business since 1972 and are still going strong.

SOLUTION:

One of the biggest challenges dealers are faced with is marketing. Most dealers lack a plan so they end up making reactive advertising decisions and randomly buy radio, tv and newspaper because they know they should be advertising. They react. If they have poor weather and traffic slows, they buy a big radio campaign hoping to drive traffic. If they have a couple busy weeks, they hold off on marketing hoping well-timed weather keeps the door swinging. If the economy takes a step backwards, they stop spending to conserve cash. These 'Market Driven' dealers wind up leaving themselves completely vulnerable to the whims of elections, the weather, market and economy.

'Marketing Driven' dealers have more control over their business because they have a pro-active, integrated, direct-marketing plan designed to touch their buying base 52-104 times per year that is guantifiable. So, barring a natural disaster, 'Marketing Driven' dealers experience predictable growth

Arkport Cycles made the conscious decision to put more control in their hands this year. We started by identifying their 'Buying Base' made up of two groups of customers: 1) Past Customers who've spent money with their store in the past four years in Sales, Service & Parts. The Sharp Shooter Program helps dealers grow by increasing the number of 'Active Customers', those who spend money with your dealership every 12 months. Most dealers have only a fraction of their database actively spending money with them, representing a huge opportunity for growth. Arkport Cycles had 5,100 past customers within 30 miles of the dealership who've spent money with them in the past four years.

Next, we found their 2) Conquest Customers, folks who live in their backyard and ride what they sell but haven't bought from them. Arkport has 3,242 of these competitor's customers and other orphan owners living within that same 30 miles of their dealership. These two groups of customers are called a 'Dealership's Buying Base' because this is where the majority of their sales are going to come from.

Once we identified their 'Buying Base', we put together a multi-touch, direct-marketing plan designed to touch them 52-104 times per year. This essentially puts a fence around their herd and guarantees they're staying in front of every real opportunity they have to sell a unit, parts or service in their backyard.

Once we've identified the 'Right Audience' and the 'Right Media', we turn our attention to the 'Right Message.' The Sharp Shooter message focuses on the party which increases frequency of visits to our clients' dealerships. Simply put, the more frequently customers walk through your doors, the more often they will purchase from your individual departments resulting in increased 'Average Annual Customer Value.'

When you increase 1) The Number of Active Customers and 2) Their Annual Average Customer Value, your business grows predictably.

RESULTS:

6

Arkport just finished their second event using the Sharp Shooter Program. Their first event was, "...extremely successful with a ton of traffic!" After her second event, Jenny said, "I had an idea of what the traffic was going to be after our first event, but it far exceeded my expectations.

The store was so busy, Jenny ended up calling some of her best customers to help out with demo rides and working the event. Customers drove from as far away as two hours to attend. They ended up taking 40 trade-ins on Saturday, but were unable to finish all the deals because they didn't have the specific model or color in-stock. The regional H-D rep showed up for the event and was blown away by the traffic and the overall success of the event.

OOKING FORWARD:

What's next? We are officially into the 4th guarter and that means 'Hallo-Thanks-Mas'. Between Halloween and Christmas Day, the average American consumer will spend 70% of their entire, annual discretionary budget. How much of that budget are you going to capture? Don't make the mistake of pulling your advertising dollars back this year and leaving it to hope. Let us help you have a record 4th guarter. When you become a 'Marketing Driven' dealer, you can move the needle all year long. Check out the inserts for a sample of a proven winner.

For more information on how the Sharp Shooter Program can help put more control over the growth of your dealership in your hands, give me a ring on my direct line at 877-242-4472 ext: 112 or visit us at www.PowersportsMarketing.com. Happy selling.

NUMBER OF MAIL PIECES NUMBER OF EMAILS 189701893 11/11/28 24/28 **RESPONSES** NATIONAL AVERAGE: 1% BIKE LEADS 199

ARTICLE BY: BRAD CANNON

We're quickly approaching the time of year where business is happening so fast that we sometimes abandon our well-known business best practices because we feel that so much is happening that we just don't have time to do things properly.

We make excuses. I get it. I've been there. I've been behind the counter at Christmas time for more vears than I care to think about. More years than some folks reading this have been alive. That last sentence actually stings a little.

The point is, we can't abandon best practices out of convenience. What I'm talking about specifically is the best practice of having a good data acquisition strategy in place and following it. Having good, accurate name, address, email, and phone information is key to a dealership's success.

During the Christmas season, traffic levels go off the rails the closer you get to the big day, and the temptation to just get people out the door can be huge.

If you've followed us for any length of time, or been to one of our marketing boot camps, you've heard us talk about the number one hidden asset that your accountant won't tell you about: your customer list.

We also talk a lot about being a MARKET driven dealership vs. a MARKETING driven dealership.

Market driven dealerships operate and are successful based on market conditions, which are fickle at best. They are affected (good or bad) based on any number of things that are out of control of the dealership owner - bad weather, local economy, national elections, etc.

It's like they unlock the doors and wish for the best. It's a terrible way to run a business, let alone live. Talk about bleeding ulcers..

With good customer data, a dealer can have a marketing driven dealership. We are a niche, passion driven market. By having good customer data, you have the ability to target exactly the right people, using the right media, with the right message, at exactly the right time. You no longer hope for the best, you control your outcome.

Of course, this all starts with committing to the strategy - even when it's tough.

Average annual client value has been shown to be \$675 gross profit. That's per person. So, having the ability to reach out to those people and get them back into your dealership not only ensures that you get all of that \$675 (and not another dealer), but gives you a shot an increasing that average value. And it doesn't stop there - according to the Motorcycle Industry Council, the number one reason people get involved in riding is the influence of friends and family. It's been the number one reason forever. So it stands to reason that if you've got the ability to reach out to those interested in riding with a compelling message, as they influence their friends and family and those people will be coming to YOUR dealership, bringing their money with them.

This is what we call a predictable growth strategy, and we have seen it work hundreds of times in every state

The hitch is, you need the data to make it really successful. That's why it's so important not to abandon best practices when they get tough during the Christmas selling season.

"IMPROVISE. ADAPT & OVERCOME" (IAO) AWARD

Heather is one of our beloved graphic artists and besides being just precious, she's incredibly creative, kind and helpful. Heather actually got into an argument with a co-worker once about who was more grateful for the other. And, she's often caught going out of her way to be accommodating to her team and our clients. Those are just some of the reasons her peers voted her IAO Award winner this month.

The IAO Award is a peer-voted award recognizing someone each month that embodies the 'Improvise, Adapt, and Overcome' philosophy. Check back each month to see if your favorite Powersports Marketing team member won the award.





Sure, there are times that the lines get long at the parts counter. I'd advise getting extra staff, and adding impulse buying options at the registers so that people have something to look at as they are waiting the extra few seconds while employees are ringing up folks properly. It works at grocery stores, it'll work at your dealership too. I've done it.



Engage your staff in the effort to harvest good customer data. Help them understand that being able to market to customers and bring them back in is good for everyone. Good sales equals good job security - it's especially easy to get buy in if they are on an incentive based pay plan (the best kind of pay plan).

The only time there may be more folks coming to your dealership is at the start of spring – and that may or may not actually be the case depending on your geography. The point is, that while you have the opportunity to get good customer data it's imperative that you do so.

I encourage you to make proper customer data acquisition a hill you're willing to die on through the Christmas season. If you do, you will be locked and loaded to have a very successful 2017.



The Voice of Customer Excellence Award Program

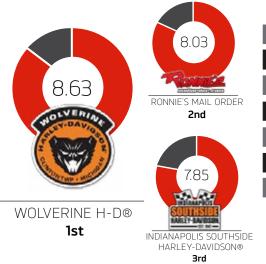


The Repeat & Referral Score (RRS) is a dynamic calculation that helps you identify the overall health of your repeat and referral business, which are two critical components to help you grow your business. Plus, your RRS lets you see where you rank in comparison to other dealers in the Powersports industry.

As part of the Local Web Dominator program, dealers are able to automatically receive reviews and feedback from their current (and past) customers to proactively improve their repeat and referral business.

Don't miss your chance for the prestige and recognition as one of the top performing dealers in the Powersports industry!





GREELEY H-D® & WILD WEST MOTORSPORTS- Greeley, CO	4th	7.29
THUNDER MOUNTAIN HARLEY-DAVIDSON® - Loveland, CO	5th	7.25
KISSIMMEE MOTORSPORTS - Kissimmee, FL	6th	7.13
SNAKE HARLEY-DAVIDSON®- Twin Falls, ID	7th	7.12
HANNUM'S HARLEY-DAVIDSON® - Chadds Ford, PA	8th	7.12
BOARDTRACKER HARLEY-DAVIDSON® - Janesville, WI	9th	7.11
LEMON & BARRETT'S - Mineral Wells, WV	10th	7.06
Scores as of 10/13/16. National average is 5.02	6	<u>:</u> 7



Andy is a Parts & Accessories Specialist at Clinton County Motorsports in Wilmington, OH. And, with 115 authentic 5-star reviews from his happy customers, he's one of the top ranking dealer employees in the nation! Keeping the parts counter running smooth and happy is no small feat, but Andy has managed to do it successfully and his customers are singing his praises. Well done, Andy!





CERTIFIED

Local Web Dominator Case Study

Cowboy Harley-Davidson[®] -Austin, TX

OBJECTIVE

The team at Cowboy Harley-Davidson of Austin are proud of the incredible level of service they offer to all their customers, which is evidenced by the thousands of incredible reviews on their review site and on their Google listing. In spite of their massive 53,000 sg. ft. showroom (which is guite impressive), they strive to maintain that 'small town shop' feeling. Every member of the dealership makes an effort to treat their customers like family. And it shows. One way they win over the local Harley riders is by the fantastic events they host at the dealership. Everyone loves a party - and the folks at Cowboy H-D of Austin are no exception. One of their objectives is to make sure their local riding community knows all about their upcoming events and feels like a welcomed member of the Cowboy family.



Marketing Manager, Andrea Gutierrez, has the responsibility of creating compelling email marketing messages each week to ensure her customer database stays updated on all the upcoming events. Cowboy Harley-Davidson wants their customers to 'feel the love', so they have a strategy for sending emails that are interesting and that focus on the party (not a stuffy corporate message all about finance offers).

For anyone that's had the 'privilege' of creating marketing emails, they understand that staring at a white screen trying to be compelling and creative each and every week is a HUGE challenge. That's why Andrea jumped into the Firestorm Email system within the Local Web Dominator Program and started cranking out killer emails using the powersports-specific, pre-made themed templates. Now, in a matter of minutes (not hours), Andrea's able to touch base with her entire customer list at least once a week to share the cool events that are happening at the dealership.

RESULTS

There have been rumors around the marketing world for years that indicate that email marketing is dead (being replaced with more shiny, exciting things like Social Media and mobile apps). But, both the Cowboy H-D of Austin team and their customers can attest to just how wrong those rumors are. The emails being sent out of the Firestorm email program are using email marketing best practices, with killer creative graphics, wrapped in a theme that customers are excited to open and read. And as such, they've seen some incredible results.

For the month of September, Cowboy Harley-Davidson of Austin sent 6 emails to their customer database (a list of more than 9,000 customers). Each email had an average open rate of 15% which is right on par with the industry average. However, the really exciting part of the data is the Click Rate. Click Rates in email marketing are kind of like Click Through Rates for Search Engine Marketing. Impressions (AKA: Open rate) are really good to have, but the real traction happens when folks click on your email and visit your website for more information. The industry standard for click rates range between 2-6%. The average click rates for Cowboy H-D is between 8-13%! WHOA! It's amazing what happens when the marketing emails are sent regularly, using email marketing best practices, and focus on the party (not just the finance offers).

Want to have an email marketing program that was created exclusively for the Powersports industry, has pre-populated images and ad copy, and generates killer results? Firestorm is a FREE component of the Local Web Dominator program. Give us a call today at 877-242-4472 and we'll be happy to show you around.







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The 2017 Road Glide Ultra Motorcycle

You've got a Twin-Cooled Milwaukee-Eight 107 engine, responsive new front and rear suspension, powerful Reflex Linked Brembo brakes with ABS, top-of-the-line 6.5-inch touchscreen infotainment system with integrated GPS, BOOM! Box 6.5 GT audio system and a premium Tour-Pak carrier with a luggage rack for extra travel essentials.

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